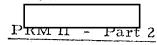
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2 March 1977		
MEMORANDUM FOR:		25X1
	Director of Performance Evaluation	
	and Improvement	
FROM:		25X1
	Chief, Production Assessment and Improvement Division	
SUBJECT:	Draft Outline of PRM 11 (Task 2)	
1. My reading of with five major items:	PRM ll indicates the President is concern	ned
Intelligence pr	rograms and budgets	
Instruments fo	or managing actual collection and production	on
Control of cov	ert actions	
	etween effective intelligence and the .g., rights of citizens)	
Counterintellig	gence	
counterintelligence can Task 3. My revision of the first two items. The	nd the proprieties will be dealt with in Tas a be handled as a separate paper developed of your Task 2 outline (attached) is oriented he DCI will surely wish to express himsels hably through a CIA/DDO paper prepared f	for d to f on
	ganize the issues list for Admiral Turner and I, above, rather than around the tasks of	
		25X1
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Attachment: Draft Outline		

25X1

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25X1

- I. Introduction (per 1 March draft)
 - -- Historical retrospect
 - -- Relationship of management, structure and performance
 - -- What the country seems to want out of intelligence management
 - -- The need to balance DCI responsibilities and authorities
- II. DCI Responsibilities and Authorities
 - -- Head of CIA
 - Production
 - Covert actions
 - -- President's Foreign Intelligence Advisor
 - Protection of sources and methods
 - Effective intelligence vs. proprieties
 - Congress (except on programs and budgets)
 - -- Producer of National Intelligence
 - Apprehension of user needs
 - Timeliness and quality of products
 - -- Manager of the Community
 - Collection
 - NFIP
 - Congress (re NFIP)

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III. Community Management Problems Affecting the Role of the DCI

- A. Management of Intelligence Programs and Budgets
 - -- Planning, programming, budgeting
 - -- Intelligence-related activities and national-tactical issues
 - -- Authority and responsibilities

B. Management of Collection, Processing, Production

- -- Determining consumer needs and priorities
- -- The Community planning system (DCI Perspectives, DCID 1/2, etc.)
- -- Requirements, tasking, operational controls
- -- Producing national intelligence
- -- Departmental product needs
- -- Net assessment
- -- I&W, crisis support, wartime functions
- -- Compartmentation
- -- Performance evaluation

IV. Adequacy of Existing Mechanisms

A. Mechanisms Under the Control of the DCI

- -- NFIB
- -- NIOs
- -- DCI Committees
- -- IC Staff
- -- CIA (production, clandestine collection, covert actions)

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STARFI

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- B. Mechanisms Not Totally Under the Control of the DCI
 - -- PRC (CFI)
 - -- SSC (OAG)
 - -- Discussion of alternative organizations to deal with the management issues
 - Status quo
 - More DCI line authority
 - Separate Community manager from CIA
 - Separate CIA production from other CIA activities

2 March 1977

NOTE TO: D/OPEI

SUBJECT: PRM-11

Suggest the following additions to your draft outline, page 2, list at top of page:

- -- Net assessments
- -- Security and counterintelligence
- -- Relationship of HUMINT and covert action

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